



SUMMARY REPORT OF THE EXTERNAL EVALUATION

- of the educational programme of further professional education "State Building and Management (in Forestry)" (retraining);
- of the cluster of educational programmes in "State Building and Management (in Forestry)" (professional development)

delivered by Russian Institute for Professional Development of Administrative Officers and Professionals in Forestry

2014

While preparing this Summary Report we used information from the Self-Evaluation Report and the Report on the Results of the External Review of the educational programme of further professional education "State Building and Management (in Forestry)" (retraining, over 500 hrs) and the cluster of educational programmes of further professional education in "State Building and Management (in Forestry)" (professional development, under 500 hrs): "Public Forest Administration" (by branches), "Economic Fores Administration" (by branches), "Forest Certification", "Work Safety and Forest Radioecology" (by branches), "Federal National Forest Supervision", "Information Technologies in Natural Resource Management", delivered bv Russian Institute for Professional Development of Administrative Officers and Professionals in Forestry.

The presentation document for the use by the National Accreditation Board.

 $\ensuremath{\mathbb{C}}$ National Centre for Public Accreditation, 2014

CONTENTS

General information on educational institution	. 4
Information on the educational programmes undergoing accreditation	. 5
Achievements of the cluster of educational programmes	. 7
External Review Panel	. 9
Information of the leading teachers of the educational programmes	.10
Description of the educational programmes	11
Compliance of the external review outcomes with the NCPA'S standards	.18
Distribution digram of the external review outcomes	21
Conclusion of the External Review Panel	.22
Schedule of the site visit of the External Review Panel	23

GENERAL INFORMATION ON EDUCATIONAL INSTITUTION

Full name of the educational institution	Federal Autonomous Institution "Russian Institute for Professional Development of Administrative Officers and Professionals in Forestry"
Founders	Federal Agency for Forestry
Year of foundation	1972 – Institute for Professional Development of Administrative Officers and Professionals in Forestry
	1975 – All-Union Institute for Professional Development of Administrative Officers and Professionals in Forestry
	1991 – State Educational Institution "All-Russian Institute for Professional Development of Administrative Officers and Professionals in Forestry"
	2009 – Federal Autonomous Institution "Russian Institute for Professional Development of Administrative Officers and Professionals in Forestry"

Current state accreditation status:

Туре	Educational institution of further professional education
Location	Moscow Region, Pushkino, Institutskaya St., 17
Rector	Doctor of Economic Sciences, prof. Petrov Anatoly
License	Series 50LO1 No. 0000794 reg. No. 70616 dated 30.04.2013; permanent
State accreditation	<i>Certificate of State accreditation series AA No. 152324, reg. No. 0456 issued 05.05.2010, valid till 05.05.2015</i>
Number of students	664 (for 28.09.2013)

INFORMATION ON THE EDUCATIONAL PROGRAMMES UNDERGOING ACCREDITATION

Programmes of further professional education	Professional retraining in "State Building and Management (in Forestry)"
	<i>Cluster of programmes for professional development "State Building and Management (in Forestry)":</i>
	"Public Forest Administration" (by branches)"
	"Economic Management of Forests" (by category)
	"Federal National Forest Supervision"
	"Information Technologies in Natural Resource Management"
	"Forest Certification"
	"Work Safety and Forest Radioecology"
Level of training / Standard	Professional retraining / over 500 hrs
period of training	Professional development / from 72 to 500 hrs
Structural subdivisions (heads)	Department of Public Administration, Law and Market Relations in Foresrty (Doctor of Economic Sciences, prof. Petrov Anatoly)
	Department of Ecology, Forest Husbandry and Modern Technologies in Forestry (Candidate of Agricultural Sciences Vukolova Irina)
	<i>Department of Forest Fire Protection (Candidate of Agricultural Sciences, Korshunov Nikolay)</i>
Date of the site visit	October 02-03, 2013
Person responsible for accreditation	First Vice-Rector Lovtsova Nadezhda

REFERENCE DATA ON STUDENT ENROLLMENT IN THE PROGRAMMES



Программы повышения квалификации - Кластер «Государственное строительство и управление (в лесном хозяйстве)»

Профессиональная переподготовка по программе «Государственное строительство и управление (в лесном хозяйстве)»

ACHIEVEMENTS OF THE CLUSTER OF EDUCATIONAL PROGRAMMES

Quality of the study programme delivery

Education is practice-oriented. High-gualified professionals of the industry (heads and specialists of Rosleskhoz and subordinate institutions: FBI "Rosleskhozzashchita", FBI "Avialesookhrana", FSUE "Roslesinforg", FBI VNIILM, etc.) and foreign specialists from State Forest Service of Finland, Swedish Forest Agency, Company "State Forests of Latvia", International Institute of Applied System Analysis (Vienna, Austria) are involved in the delivery of programmes. Web-based educational technologies for training bachelor's and master's degree students in specific module programmes are actively implemented in the institute, In 2013 12 bachelor's degree students of North (Arctic) Federal University were trained in "Management (Forest Administration)". 14 master's degree students of Volga State University of Technology completed the first stage of web-based educational programme in "Forestry" ("Public Administration") and "Management" ("Public and Municipal Administration"). Internships abroad (Finland, Sweden, Germany, Latvia, Estonia, Austria) are organized for the students of the programmes undergoing accreditation.

Provision of up-to-date education

The programmes undergoing accreditation, curriculum and work programmes by category are updated throughout the year. It is necessary to update educational documents due to changes in legislation and subordinate legislation. The changes can be made taking into account students' feedback (for example, when redistributing teaching hours and introducing active learning methods for new areas). Actualization of the educational programmes is performed with the involvement of heads and leading professionals of the industry. Changes are discussed and approved at the department meetings and are considered at the meeting of the Academic Council of the institute.

Scientific activity

The institute has the following areas for scientific and research activity:

- Economic organization of forestry production.
- Institutional organization of state forest management.
- Public-private partnership in the forestry sector.
- Financial responsibility of the parties of forest relations for the results of economic activities.
- Model of continuous training of professionals in forestry "Applied Bachelor's degree course", etc.

The amount of funding of the research activity of the institute is 42 740 thousand roubles (for a period of 3 years).

Seven teachers of the institute finished a post-graduate programme. The plan for publication of educational literature by the teaching staff is formed annually. This plan includes an average of 12-15 publications for use in educational process.

Material and technical resources

The building and campus of the institute are covered by fiber-optic network and wireless networks for the access to educational resources and the Internet. Now the electronic catalogue of the library fund is created and the base of electronic deanery is being formed.

Material and technical base of the classrooms is formed for the tasks of targeted training and includes the classroom for training specialists, conference hall, classroom for business gaming, classroom for labour protection, classroom for training managers of wild fires extinguishment and large wild fires extinguishment.

Students of the cluster of educational programmes

Students of the cluster of professional development programmes "State Building and Management (in Forestry)" include both engineers and heads of government authorities in the field of forest relations (ministers, committee chairs, agency heads, etc.):

Gagarin Yuri

Deputy Head, Federal Agency for Forestry Affairs

Doronin Mikhail

Head, Office for Forest Use and Regeneration, Federal Agency for Forestry Affairs

Erdyakov Sergey

Depty Head, Department for Forestry Affairs of Northwestern Federal District

Krotov Nikolay

Deputy Head, Federal Agency for Forestry Affairs

Netrebskaya Oxana

Deputy Head, Office for Science, Education and International Cooperation, Federal Agency for Forestry Affairs

EXTERNAL REVIEW PANEL



Avdashkevich Svetlana (Russia)

Review Chair, Russian expert

Candidate of Technical Sciences, assistant professor, Vice-Rector for education, Saint-Petersburg State Forest Technical University, member of the Guild of Experts in the sphere of professional education

A nominee of the Guild of Experts in the sphere of professional education

Yurukov Stefan (Bulgaria)

Panel member, foreign expert

Candidate of Sciences (forest sciences, dendrology), professor of the University of Forestry, member of the specific Scientific Council in the field of forestry and ecology, member of the attestation commission of Bulgaria, member of the editorial board of the journal "Forestry"

A nominee of the National Evaluation and Accreditation Agency (Bulgaria)

Shalaev Valentin (Russia)



Panel member, Russian expert

Doctor of Technical Sciences, professor of the Department of Technology of Wood Processing Industries, Director of the Institute of System Forest Research of the Moscow State Forest University, member of "Society of American Foresters" (USA), member of "Society of Wood Science and Technology" (USA), academician of International Academy of Sciences, member of the International Council of International Union of Forest Research Organizations, Honoured Member of the Association of Forest and Wood Processing Enterprises of Mongolia, member of scientificeditorial board of Bulgarian scientific journal "Innovations in Wood Processing and Engineering Design"

A nominee of the Guild of Experts in the sphere of professional education

Shurgin Alexey (Russia)

Panel member, representative of professional community

Candidate of Agricultural Sciences, Deputy Director of Common Use Centre "Ecology, Biotechnology and Processes for Production of Ecologically Clean Energy", Director of Interregional Industry Resource Centre in the field of forestry, Head (forester) of State Institution of Mari El Republic "Kuyar Forest District"

A nominee of Interregional Industry Resource Centre in the field of forestry

INFORMATION OF THE LEADING TEACHERS OF THE EDUCATIONAL PROGRAMMES

Petrov Anatoly

Rector of Russian Institute for Professional Development of Administrative Officers and Professionals in Forestry, Doctor of Economic Sciences, professor, Chair of the Department of Public Administration, Law and Market Relations in Forestry, academician of RANS, academician of Swedish Royal Academy, Honoured Scientist of Russian Federation, holder of various medals, honourary certificates and orders

Lovtsova Nadezhda

First Vice-Rector of Russian Institute for Professional Development of Administrative Officers and Professionals in Forestry, assistant professor of the Department of Public Administration, awarded the medal "100 years of Russian trade unions" and the memorial sign of the Federal Agency for Forestry Affairs

Vukolova Irina

Vice-Rector for Education, Head of the Department of Ecology, Forest Husbandry and Modern Technologies in Forestry, Candidate of Agricultural Sciences, awarded the honourary certificate of Rosleskhoz and the memorial sign of the Ministry of Forestry of Russia "For conservation and augmentation of forest resources"

Fabizhevskaya Elena

Assistant professor of the Department of Ecology, Forest Husbandry and Modern Technologies in Forestry, awarded the honourary certificateand the sign of Rosselkhoz "For conservation and augmentation of forest resources" and the memorable sign of the Federal Agency for Forestry Affairs

Efimtsev Yuri

Assistant professor of the Department of Ecology, Forest Husbandry and Modern Technologies in Forestry, awarded the memorable sign of the Federal Agency for Forestry Affairs, honourary certificate of the forestry trade union, the breastplate "For active work in trade unions" and the medal of the order of Merit for Motherland

Korshunov Nikolay

Head of the Department of Forest Fire Protection, Candidate of Agricultural Sciences, 1st class airplane observer, 3rd class fire-paratrooper, member of the Interagency Attestation Commission of the Ministry of Emergency Situations of Russia, Chair of the Central Commission for qualifying airplane observers and instructors, awarded various honourary certificates

DESCRIPTION OF THE EDUCATIONAL PROGRAMMES

PROGRAMME OF PROFESSIONAL RETRAINING "STATE BUILDING AND MANAGEMENT"

Purpose of the programme	Adaptation of public officers to new economic conditions, carrying on a new kind of professional activity		
Training period	502 hours (3,5 months off-the-job)		
Form of training	Part-time		
Year of establishment	1997		
establishment Authors of the programme	 Petrov Anatoly – professor, Doctor of Economic Sciences, Head of the Department of Public Administration, Law and Market Relations in Forestry, rector Lovtsova Nadezhda – assistant professor of the Department of Public Administration, First Vice-rector Vukolova Irina – Candidate of Agricultural Sciences, Vice-Rector for Education, Head of the Department of Ecology, Forest Husbandry and Modern Technologies in Forestry Bulygina Natalia – Candidate of Economic Sciences, assistant professor of the Department of Public Administration, Law and Market Relations in Forestry Fabizhevskaya Elena – assistant professor of the Department of Ecology, Forest Husbandry and Modern Technologies in Forestry Fabizhevskaya Elena – assistant professor of the Department of Ecology, Forest Husbandry and Modern Technologies in Forestry Efimtsev Yuri – assistant professor of the Department of Ecology, Forest Husbandry and Modern Technologies in Forestry Pavlukhina Evgenia – Candidate of Psychological Sciences, assistant professor of the Department of Public Administration, Law and Market Relations in Forestry Korshunov Nikolay – Candidate of Agricultural Sciences, Head of the Department of Forest Fire Protection Strelkova Margarita – senior lecturer of the Department of Ecology, Forest Husbandry and Modern Technologies in Forestry Viznichenko Irina – senior lecturer of the Department public Administration, Law and Market Relations in Forestry Viznichenko Irina – senior lecturer of the Department public Administration, Law and Market Relations in Forestry 		
	the Department Public Administration, Law and Market Relations in Forestry		

PROGRAMME OF PROFESSIONAL DEVELOPMENT "PUBLIC FOREST ADMINISTRATION" (BY BRANCHES)

Purpose of the programme	Learning actual changes in the specific issues of professional activity of the programme's students.	
Training period	72 hours, 96 hours, 144 hours (off-the-job, on- the-job)	
Form of training	Full, part-time (distance learning)	
Year of establishment	1997	
	Petrov Anatoly – professor, Doctor of Economic Sciences, Head of the Department of Public Administration, Law and Market Relations in Forestry, rector Lovtsova Nadezhda – assistant professor of the	
	Department of Public Administration, First Vice-rector	
Authors of the programme	Vukolova Irina – Candidate of Agricultural Sciences, Vice-Rector for Education, Head of the Department of Ecology, Forest Husbandry and Modern Technologies in Forestry	
	Bulygina Natalia – Candidate of Economic Sciences, assistant professor of the Department of Public Administration, Law and Market Relations in Forestry	
	Fabizhevskaya Elena – assistant professor of the Department of Ecology, Forest Husbandry and Modern Technologies in Forestry	
	<i>Efimtsev Yuri</i> – assistant professor of the Department of Ecology, Forest Husbandry and Modern Technologies in Forestry	
	Pavlukhina Evgenia – Candidate of Psychological Sciences, assistant professor of the Department of Public Administration, Law and Market Relations in Forestry	
	<i>Korshunov Nikolay</i> – Candidate of Agricultural Sciences, Head of the Department of Forest Fire Protection	
	Strelkova Margarita – senior lecturer of the Department of Ecology, Forest Husbandry and Modern Technologies in Forestry	
	Latysheva Larisa – Head of Training Division, lecturer of the Department Public Administration, Law and Market Relations in Forestry	

PROGRAMME OF PROFESSIONAL DEVELOPMENT "FEDERAL NATIONAL FOREST SUPERVISION"

Purpose of the programme	Professional development of civil public officers and specialists of the executive government bodies of the entities of the Russian Federation, which have the authority to implement federal national forest supervision
Training period	144 hours (off-the job)
Form of training	Full-time
Year of establishment	2004
Authors of the programme	 Petrov Anatoly – professor, Doctor of Economic Sciences, Head of the Department of Public Administration, Law and Market Relations in Forestry, rector Lovtsova Nadezhda – assistant professor of the Department of Public Administration, First Vice-rector Vukolova Irina – Candidate of Agricultural Sciences, Vice-Rector for Education, Head of the Department of Ecology, Forest Husbandry and Modern Technologies in Forestry Bulygina Natalia – Candidate of Economic Sciences, assistant professor of the Department of Public Administration, Law and Market Relations in Forestry Fabizhevskaya Elena – assistant professor of the Department of Ecology, Forest Husbandry and Modern Technologies in Forestry Ffimtsev Yuri – assistant professor of the Department of Ecology, Forest Husbandry and Modern Technologies in Forestry Pavlukhina Evgenia – Candidate of Psychological Sciences, assistant professor of the Department of Ecology, Forest Husbandry and Modern Technologies in Forestry Pavlukhina Evgenia – Candidate of Psychological Sciences, assistant professor of the Department of Public Administration, Law and Market Relations in Forestry Korshunov Nikolay – Candidate of Agricultural Sciences, Head of the Department of Forest Fire Protection Strelkova Margarita – senior lecturer of the Department of Ecology, Forest Husbandry and Modern Technologies in Forestry Viznichenko Irina – senior lecturer of the Department of Ecology, Forest Husbandry and Market Relations in Forestry Viznichenko Irina – senior lecturer of the Department of Ecology, Forest Husbandry and Market Relations in Forestry Latysheva Larisa – Head of Training Division, lecturer of the Department Public Administration, Law and Market Relations in Forestry

PROGRAMME OF PROFESSIONAL DEVELOPMENT "ECONOMIC MANAGEMENT OF FORESTS" (BY BRANCHES)

Purpose of the programme	Professional development of managing staff and specialists of economic entities by the areas of activity and professional task solution in the field of use, safety, protection and regeneration of forests	
Training period	72 hours, 96 hours, 144 hours (off-the job, on- the-job)	
Form of training	Full, part-time (distance learning)	
Year of establishment	1997	
Authors of the programme	Petrov Anatoly – professor, Doctor of Economic Sciences, Head of the Department of Public Administration, Law and Market Relations in Forestry, rector	
	Lovtsova Nadezhda – assistant professor of the Department of Public Administration, First Vice-rector Vukolova Irina – Candidate of Agricultural Sciences, Vice-Rector for Education, Head of the Department of Ecology, Forest Husbandry and Modern Technologies in Forestry Bulygina Natalia – Candidate of Economic Sciences, assistant professor of the Department of Public Administration, Law and Market Relations in Forestry	
	Fabizhevskaya Elena – assistant professor of the Department of Ecology, Forest Husbandry and Modern Technologies in Forestry	
	<i>Efimtsev Yuri</i> – assistant professor of the Department of Ecology, Forest Husbandry and Modern Technologies in Forestry	
	Pavlukhina Evgenia – Candidate of Psychological Sciences, assistant professor of the Department of Public Administration, Law and Market Relations in Forestry Korshunov Nikolay – Candidate of Agricultural Sciences, Head of the Department of Forest Fire Protection	
	Strelkova Margarita – senior lecturer of the Department of Ecology, Forest Husbandry and Modern Technologies in Forestry Latysheva Larisa – Head of Training Division, lecturer of the Department Public Administration, Law and Market Relations in Forestry	

PROGRAMME OF PROFESSIONAL DEVELOPMENT "INFORMATION TECHNOLOGIES IN NATURAL RESOURCE MANAGEMENT"

Purpose of the programme	Professional development of managing staff and specialists of the organizations, which are subordinate to Federal Agency for Forestry Affairs, in the areas related to the application of IT in forest sector and in the system of natural resource management		
Training period	96 hours (off-the-job)		
Form of training	Full-time		
Year of establishment	1999		
Authors of the programme	Petrov Anatoly – professor, Doctor of Economic Sciences, Head of the Department of Public Administration, Law and Market Relations in Forestry, rector Vukolova Irina – Candidate of Agricultural Sciences, Vice-Rector for Education, Head of the Department of Ecology, Forest Husbandry and Modern Technologies in Forestry		

PROGRAMME OF PROFESSIONAL DEVELOPMENT "FOREST CERTIFICATION"

Purpose of the programme	Professional development of civil public officers and specialists of forest managing bodies of the entities of the Russian Federation		
Training period	96 hours (off-the-job)		
Form of training	Full-time		
Year of establishment	2004		
	Petrov Anatoly – professor, Doctor of Economic Sciences, Head of the Department of Public Administration, Law and Market Relations in Forestry, rector		
	Lovtsova Nadezhda – assistant professor of the Department of Public Administration, First Vice-rector		
Authors of the programme	Vukolova Irina – Candidate of Agricultural Sciences, Vice-Rector for Education, Head of the Department of Ecology, Forest Husbandry and Modern Technologies in Forestry		
	Bulygina Natalia – Candidate of Economic Sciences, assistant professor of the Department of Public Administration, Law and Market Relations in Forestry		
	<i>Fabizhevskaya Elena</i> – assistant professor of the Department of Ecology, Forest Husbandry and Modern Technologies in Forestry		
	<i>Efimtsev Yuri</i> – assistant professor of the Department of Ecology, Forest Husbandry and Modern Technologies in Forestry		
	Pavlukhina Evgenia – Candidate of Psychological Sciences, assistant professor of the Department of Public Administration, Law and Market Relations in Forestry		
	Korshunov Nikolay – Candidate of Agricultural Sciences, Head of the Department of Forest Fire Protection		
	Strelkova Margarita – senior lecturer of the Department of Ecology, Forest Husbandry and Modern Technologies in Forestry		
	Latysheva Larisa – Head of Training Division, lecturer of the Department Public Administration, Law and Market Relations in Forestry		

PROGRAMME OF PROFESSIONAL DEVELOPMENT "WORK SAFETY AND FOREST RADIOECOLOGY" (BY BRANCHES)

Purpose of the programme	Upgrading knowledge in work safety and forest radioecology for managing staff and specialists of forestry organizations in accordance with the statutory requirements in the sphere of work safety in the implementation of works for protection, conservation and regeneration of forests	
Training period	96 hours (off-the-job)	
Form of training	Full-time	
Year of establishment	1999	
Authors of the programme	Vukolova Irina – Candidate of Agricultural Sciences, Vice-Rector for Education, Head of the Department of Ecology, Forest Husbandry and Modern Technologies in Forestry Fabizhevskaya Elena – assistant professor of the Department of Ecology, Forest Husbandry and Modern Technologies in Forestry Efimtsev Yuri – assistant professor of the Department of Ecology, Forest Husbandry and Modern Technologies in Forestry Pavlukhina Evgenia – Candidate of Psychological Sciences, assistant professor of the Department of Public Administration, Law and Market Relations in Forestry Korshunov Nikolay – Candidate of Agricultural Sciences, Head of the Department of Forest Fire Protection Strelkova Margarita – senior lecturer of the Department of Ecology, Forest Husbandry and Modern Technologies in Forestry	

COMPLIANCE OF THE EXTERNAL REVIEW OUTCOMES WITH THE NCPA'S STANDARDS

STANDARD 1. Content of the programme

Compliance with the standard: **full compliance**

Good practice

It is noted that the issues of public forest administration are covered far and wide setting out the international experience; the student's knowledge necessary for solving professional tasks are updated taking into account regional specific features.

The programmes provide training for public officers who have special knowledge not only in forestry but also in public administration, taking into account actualization of the professional tasks.

Educational programmes are practice-oriented and consider the real situations in the industry (business games, case studies, practical tasks). There are field classes and foreign internships in European countries in order to study the best practices of forest management (Finland, Sweden, Germany, Latvia, Estonia and Austria).

Monitoring of customer needs in educational services and analysis of the regulatory framework are organized. Educational programmes are adjusted annually. Adaptation of programmes is carried out taking into account the categories of students and regional specific features of industrial activity.

Development and actualization of programmes are performed in cooperation with industry leaders, experts of industrial research and educational institutions and environmental organizations as well as with foreign specialists.

It is noted that the programmes are highly competitive and the coverage area of students is wide in spite of the fact that in regions there are other educational institutions which deliver the similar programmes. Positive results of students' survey reflect high competitiveness and strong demand for the programmes.

Areas for improvement

The level of programmes' accessibility should be increased taking into account the uniqueness, relevance and competitive advantages of the educational programmes undergoing accreditation.

STANDARD 2. Conditions of the programme implementation

Compliance with the standard: **substantial compliance**

Good practice

The programmes comply with the key objectives, goals and industry requirements for professional retraining of civil public officers in Russia and for the programmes of professional development for specialists in forestry.

Industry leaders, experts of industrial research and educational institutions and environmental organizations as well as foreign specialists are actively involved in educational process.

The programmes are characterized by high level of methodological support which is based on the author's editions of learning and teaching literature of well-qualified institute teaching staff.

Electronic resources, including the information resources of Roslesimforg and Rosleskhoz, are used in the educational process.

The logical sequence is observed, the sectors of the programmes are worked out in detail and well structured.

Modular structure of the programme takes into account international experience (field workshops, visiting practice bases and production facilities).

Areas for improvement

The cooperation on the development of material and technical resources with specialized institutions should be strengthened.

Research activity in technical and technological fields should be promoted (post-graduate training and economic contracts).

The range of the programmes of further professional education should be expanded and the network form of interaction should be developed to form the contingent of students and staff.

The use of modern education technologies (distant learning, interactive learning, Internet-technoliges, electronic courses, etc.) should be used should be developed.

STANDARD 3. Effectiveness of feedback mechanisms

Compliance with the standard: **full compliance**

Good practice

The programmes are developed taking into account the opinions of customers and are regularly updated in accordance with the changes in the system of public forest administration and forestry in Russia.

It is noted that the institute regularly monitors the satisfaction of students and employers with the level of programmes' delivery, practical value, maturity of educational materials, contents, methods of programme implementation and staffing.

When developing the programmes of further professional education, the institute responds quickly to employers' requests. Employers take part in analysis and improvement of educational programmes.

The institute created innovational and educational platform for sharing experience and professional knowledge between students, teaching and industry leaders.

Areas for improvement

Monitoring of learning outcomes is not sufficiently formalized.

The monitoring system of education quality, teaching quality and educational process organization should be enhanced.

DISTRIBUTION DIAGRAM OF THE EXTERNAL REVIEW OUTCOMES



- Standard 1. Content of the programmeStandard 2. Conditions of the programme implementation
- Standard 3. Effectiveness of feedback mechanisms

CONCLUSION OF THE EXTERNAL REVIEW PANEL

Based on the self-evaluation report analysis, documents and data submitted, interviews with the representatives of the professional communities, students, staff and administration of the educational institution the External Review Panel came to the conclusion that the programmes of further professional education, delivered by Russian Institute for Professional Development of Administrative Officers and Professionals in Forestry, to a large degree comply with the standards and criteria of public accreditation of the National Centre for Public Accreditation.

The expert panel notes the following strengths of the educational programmes undergoing accreditation:

 development, modernization and implementation of educational programmes are carried out taking into account the requests and direct involvement of employers;

 educational programmes are practice-oriented and consider real situations in the industry (there are field classes, foreign internships in order to study the best practices of forest management);

 innovational and educational platform is created for sharing experience and professional knowledge between students, teaching and industry leaders.

The Panel recommends the National Accreditation Board to accredit the programme of further professional education "State Building and Management (in Forestry)" (retraining) for the period of 6 years; to accredit the cluster of short programmes of further professional education "State Building and Management (in Forestry") (professional development) for the period of 4 years with possible extension of 2 years under the condition of interim report provision.

SCHEDULE OF THE SITE VISIT OF THE EXTERNAL REVIEW PANEL

Time	Activity	Participants	Venue	
	October 2, Wednesday			
08.45	Arrival to Russian Institute for Pro Administrative Officers and Profes	•	RIPDF	
09.00 - 10.00	First meeting of the External Revi and coordinators of the review of programmes		Rector's Office	
10.00 - 11.00	Meeting of the ERP with the institute administration and staff members responsible for accreditation	External Review Panle (ERP), Rector, First Vice- rector, Vice-Rector for Teaching and Studies	Rector's Office	
11.00 - 12.00	Excursion around the institute	ERP, Vice-Rectors		
12.00 - 13.00	Lunch			
13.00 - 14.00	Meeting with staff members responsible for accreditation and chairs of the departments	ERP, Korshunov N. Representatives of the departments – Fabizhevskaya E., Pavlukhina E.	Room 33	
14.00 - 14.30	Work with documentation	ERP	Room 33	
14.30 - 15.30	Meeting with the teaching staff	ERP, teaching staff	Room 33 (31)	
15.30 - 16.00	Internal meeting of the ERP	ERP	Room 33	
16.00 - 17.00	Meeting with the representatives of professional community	ERP, representatives of professional coomunity (Rosleskhoz, FBI "Roslesozashchita", FSUE "Roslesimforg", representatives of executive government bodies of the Moscow Region)	Room 33	
17.00 - 17.30	Internal meeting of the ERP	ERP	Room 33	

Time	Activity	Participants	Venue
October 3 октября, Thursday			
9.45	Arrival at RIPDF		
10.00 - 11.00	Attending classes by the ERP members	ERP, students, teaching staff	Rooms 31, 46, 12, 21, 44
11.00 - 12.00	Meeting with the students	ERP, students of groups «heads of Forest Areas", "Specialists in Reforestation", "Forest Protection", "Managers of Forest Fire Extinguishment", "Innovative Development of the System of Forest Inventory Operations"	Room 33
12.00 - 12.30	Internal meeting of the ERP	ERP	Room 33
12.30 - 13.00	Lunch		
13.00 - 16.30	Internal meeting of the ERP: discussion of preliminary results of the site visit, preparation of the oral report of the panel	ERP	Room 33
16.30 - 17.30	Closing meeting of the Review Panel with the RIPDF representatives	Administration, teaching staff, methodists	Room 31
17.30	Departure		